

2023

ANNUAL

REPORT

No one should face injustice alone. Administer Justice exists so people don't have to.

our model is designed to invite donors, church leaders, attorneys, volunteers, and others to come together to make justice for all possible. More than a pledge, that is our promise.

In 2023 we invited more people to join us in administering true justice to vulnerable neighbors in need. As a result, we saw an increase in client appointments of 73%. We had a 29% increase in attorneys serving, and an increase of 81% of professional services donated by those attorneys and the rest of the volunteer support team serving alongside them. Behind the numbers are stories of transformation in the lives of vulnerable neighbors and volunteers which you can experience in this report.

Our new partnership with Prison Fellowship allowed us to travel with them to Atlanta, Baltimore, Chicago, and Dallas where we are now working with Angel Tree Churches. We will deepen this impact in these focus cities and Houston in the year ahead.

The book *Persevering Power* was launched through a partnership with InterVarsity Press and the Christian Community Development Association (CCDA) at CCDA's national conference. The book is already having an impact and we hope you will get a copy and share it with others. We are launching a new podcast and blog series building on this momentum in 2024. And we are already looking forward to celebrating our 25th anniversary in 2025!

Be a part of the Holy Spirit movement that believes, "No one should face injustice alone" by joining our weekly

prayer call, attending a Lunch and Learn, hosting or attending an Explore Gospel Justice event - or sign up for our newsletter to stay updated on other ways to get involved. I hope you will join us in making that possible.

Bruce Strom Founder & CEO









2023 ATA GLANCE

2,238
Client Appointments

891

Volunteers Serving

216

Volunteer Attorneys

Compared to 2022

73%

Increase in Appointments

31%

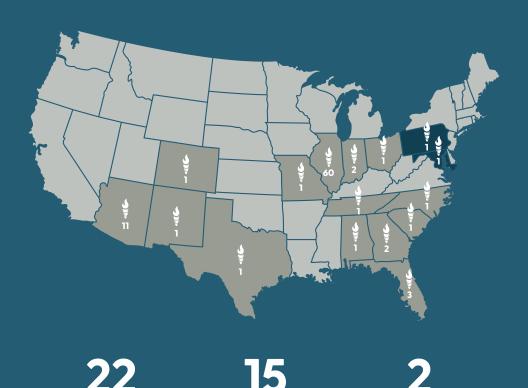
Increase in Volunteers

29%

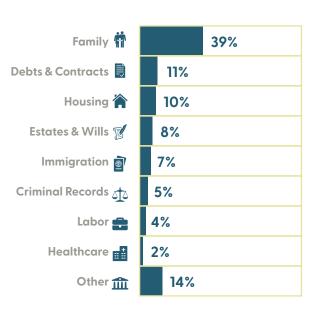
Increase in Attorneys





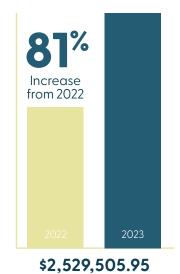


Grand Openings



New Centers

Client Service Areas



Value in professional

services donated

New States



S adly, that is not the reality in America. Over 100 million Americans cannot afford the high cost of lawyers. And for those eligible for government funded legal aid they still do not get the legal help they need for 92% of their civil legal problems. 55% report this generates substantial health and relational burdens for them.

Today, too many neighbors face injustice alone.

But imagine a future where Christian ministries join with churches to train justice-concerned volunteers to open their doors and serve vulnerable neighbors. With 384,000 churches in America, and numerous Christian nonprofits serving the vulnerable, real progress can be made towards a

new reality where we come alongside our neighbors facing injustice.



In this report, hear the voices of those who found help and hope through a Gospel Justice Center. See the partners who are helping make justice accessible, the churches and volunteers transforming lives, and the donors who support this unique ministry.



Volunteering with Administer Justice is...

"an easy way to be the hands and feet of Jesus. It is one way to help those that may not feel like they have a place to turn."

"a wonderful and tangible way to demonstrate our faith for those who may be hurting or in need as we connect them to valuable resources that can positively impact their immediate circumstances."

"a blessing to me to be able to see someone leave an appointment smiling and grateful that we were able to resolve their problem. Or at least guide them in the right direction and give them some relief from their situation. Along with the witnessing and prayers of God's love for them."





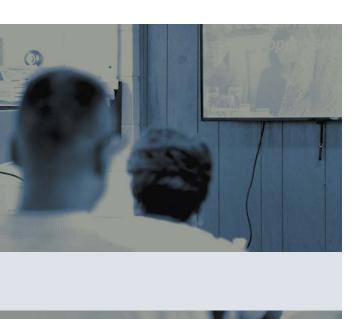
A dminister Justice works with strategic partners to ensure no one faces injustice alone. In 2023 we began a partnership with Prison Fellowship to serve caregivers of children impacted by incarceration.

Childhood poverty more than doubled in America from 5.2% to 12.4% in 2022¹. Without the support of Prison Fellowship's Angel Tree program and First Chance Network, these children suffer from instability, poverty, and lack of opportunity.

But together we can meet the legal needs of caregivers, providing stability through powers of attorney, guardianships and other legal matters.

As a result of our partnership with Prison Fellowship new Gospel Justice Centers are forming in Atlanta, Baltimore, Chicago, and











Dallas. We intend to deepen our presence in these cities with Prison Fellowship while adding Houston in the year ahead.

You will find our other partners listed to the right. Each recognizes the value we are stronger together in serving the legal, social, and spiritual needs of vulnerable neighbors. They know clients are not problems to be solved but neighbors to be loved.

"We're glad to consider Administer
Justice a partner. Their model for
providing legal assistance through the
local church provides a practical way
for our Angel Tree churches to support
the needs of the caregivers and the
children in their care."

Prison Fellowship









ATTORNEYS

aw is a monopoly, and the time demands on lawyers is significant. The result is an inability of millions of Americans to access legal help. The problem is compounded when, as the most recent report indicates, 48% of lawyers provide no pro bono assistance and another 32% provide less than 20 hours a year. But not the attorneys serving with Administer Justice. They are in the top 20% of lawyers generously giving their time

and support so no one faces injustice alone.

\$1,203,488

As friends share the opportunity to do justice with support from a

Value of contributed services from volunteer Attorneys in 2023

team and national office, more attorneys are joining the movement. Last year we saw a 29% increase in lawyers serving. Their generosity provided \$1,203,488 in contributed services, more than double the prior year.

While law is a transactional business, the lawyers serving with Administer Justice are in the transformational business. As they transform the lives of neighbors in need, their lives are transformed as well.

Visit our YouTube channel with the QR code or link below to hear our volunteer attorneys share stories of transformation.



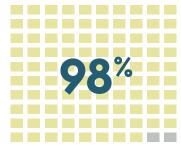


VOLUNTEERS

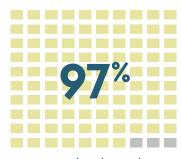


40 million Americans have left the church. We are amid the greatest religious shift in American history. According to a study released in 2023 more people have left the church than all the new people who became Christians from the First Great Awakening, Second Great Awakening, and Billy Graham Crusades combined! How is the church to regain its relevancy amid such a seismic shift?

One way is to demonstrate to the watching world that the church cares about justice for the poor and vulnerable by meeting legal needs. As churches disciple members in the second most prominent theme in Scripture – justice for the poor – and provide a practical service opportunity, people come alive.



Volunteers feeling they're living out God's calling for justice to the vulnerable through their center.



Volunteers experiencing a deeper understanding of God's heart for justice through their center.



"By serving in this ministry, God has opened my eyes and heart to those facing legal challenges. You can't tell by looking at people, so I've learned better to not judge from the outside."





"I'm in awe with God's plan for my life and the lives of our clients. Each time I serve, I ask myself, 'did I serve or was I served.' It's such a blessing."



In 2023, 891 volunteers came alive as they served neighbors in need. 97% of volunteers who responded to our annual survey reported feeling their center role allowed them to live out God's calling in their life for justice to the vulnerable. 98% reported a deepened understanding of God's heart for justice through engaging with clients at their centers.

Together these volunteers donated \$1,326,018 in professional support services an increase of 62% over the prior year.



S ince the year 2000, Administer Justice has served over 100,000 vulnerable neighbors with legal needs. From that vantage point, Bruce wrote *Persevering Power* to encourage those trapped in difficult circumstances and those who would seek to help them.

Often our neighbors are overwhelmed, and their anxiety and fear can be contagious (vicarious trauma) but what science is beginning to recognize is that hope is even more contagious.

Vicarious hope is real and can be observed every Saturday as the compassion of a caring team is felt by neighbors. A burden is lifted, hope is restored, and direction provided for the future.

In 2023 we saw a 73% increase in client appointments. They come with a variety of needs, but the core need is the same – hope. Last year we continued to see clients come to faith in Christ and have their faith restored as they joined the churches serving them. Hear client and volunteer stories at the link below.

vww.administerjustice.org/clientstories



"This experience has truly been a miracle in my life. I've been searching for help for a long time and Administer Justice was the first time I felt like there was a light at the end of the tunnel. These people are genuine and want to help, I'm so grateful for the extension of God's power and the kindness and help I received. The information I was given was worth every penny." -Client from IL



"They really seem to care about you and the way they shared God's love." - Client from AZ

"Administer Justice is truly a blessing to lean on when walking through a storm. We may not need them to take the wheel in guiding the ship through the raging River, but they will definitely hold us up and keep us from falling ensuring we maintain a grip!"

- Client from AL



"The fact that [the attorney] reminded me that I should pray and ask for help ... When I was driving home, I felt so peaceful. I felt surrounded by God's love. For me that was huge. I got the help I needed for my legal problem but having [them] recognize my spiritual need was priceless."

- Client from IL

"It is a place of encouragement and people willing to help you with your next step regardless of your circumstances."

Client from TN



2023 FINANCIALS

Support & Revenue	2023	2022	2021
Contributions	\$774,162	\$862,798	\$2,585,139
Grants	\$142,375	\$308,305	\$281,773
Program Fees	\$82,066	\$54,269	\$50,169
Contributed Services	\$2,529,506	\$1,395,568	\$447,923
Other Income, interest, market gain/loss	\$150,013	(\$340,222)	\$167,843
Forgiveness of Paycheck Protection Program	\$O	\$O	\$125,209
Total	\$3,678,122	\$2,280,718	\$3,658,056

Functional Expenses	2023	2022	2021
Program Services	\$3,849,942	\$2,547,761	\$1,495,687
Management & General	\$77,810	\$75,318	\$114,394
Fundraising	\$42,419	\$30,802	\$26,657
Total Functional Expenses	\$3,970,171	\$2,653,881	\$1,636,738
Change in Net Assets	(\$292,049)	(\$373,163)	\$2,021,318
Net Assets – Beginning of Year	\$2,404,636	\$2,777,799	\$756,481
Net Assets – End of Year	\$2,112,587	\$2,404,636	\$2,777,799





OPPORTUNITIES TO SUPPORT AJ

o one should face injustice alone, but justice is costly. One case could cost tens of thousands of dollars. We make justice both accessible and affordable.

For a \$30 copay someone can receive access to justice and hope in Jesus. To make that possible we need donors like you.

Become a Torchbearer

Monthly giving as a torchbearer identifies yourself as standing in the gap alongside a neighbor in need. Each month you're reminded to pray for the person whose life will be impacted by your support.

Become a Torchlighter

A gift of \$5000 enables a new center to launch with no cost to the local church and will be sustained by client copays.

Estate Gift

Last year we were blessed to receive a gift on behalf of William Murphy Brian, Jr.'s estate. If you're interested in leaving a legacy of justice through an estate gift reach out to hope@administerjustice.org for more information.

LOOKING AHEAD



A dminister Justice turns 25 in 2025. We are planning multiple fun events over the year that you won't want to miss. If you are not on our email



distribution list, please sign up on our website.

Justice is for everyone! In preparation of inviting more people into the opportunity to live out God's heart for justice alongside neighbors in need, we are launching a new ambassador opportunity in 2024. We have a new landing page on our website to

make it easy for you to introduce, invite, or host an event. Learn more at www.AdministerJustice.org/AJ-Ambassador

We also have a new podcast, Restore Justice, that releases twice a month on Spotify or Apple Podcast. Season One explores the unique distinctives of Administer Justice's holistic gospel justice ministry. Twice a month Bruce has a new blog of encouragement worth signing up for and sharing with friends.



The book Persevering Power is now available on Audible as well as all outlets. We encourage you to recommend it to your church small group, reading club, or friends. Post a review online and share the book with others. We all need encouragement and persevering power for the journey ahead.

THANK YOU FOR YOUR PRAYERS AND SUPPORT.

Board of Directors

James Charlton, J.D.

President, Board Chair Retired, Director of Ministry Dev., Alpha U.S.

Steve Keist, J.D.

Immediate Past Board Chair Sr. Partner, KTO Law Firm

Bruce Strom, J.D.

Founder & CEO, Administer Justice, Author, Gospel Justice

Tempia Courts, J.D.

Secretary, Board Vice Chair Attorney, Pluymert, MacDonald & Lee, Ltd.

Dan Arnold

Treasurer Director of Project Management, Exhibit Concepts

Staff

Bruce Strom, J.D.

Founder & CEO

Jules Roper

COO

Andrew Sharp, J.D.

VP of Legal Services

Mark Garavaglia, J.D.

VP of Engagement

Judy Miller, J.D.

Advancement Director

Emily O'Donnell

Senior Director of Engagement

Kristin Crawford

Director of Digital Marketing & Communications

Lisa Cook

Senior National Launch Specialist

Katrina Kessler

Senior Director of Operational Excellence

Chris Rodriguez

Support Specialist

Joe Abraham

Entrepreneur & Founding Partner G3X Group

Lori Kim

Sr. Customer Success Account Manager, Microsoft

Rev. Dr. K. Edward Copeland, J.D.

Attorney, Author, Pastor New Zion Baptist Church

Jennifer Adams

EVP of Partnerships and Communications, Water Mission

Kevin Drendel, J.D.

Senior Partner, Drendel & Jansons Law Group

Mary Ann Mings

Executive Director, IAM/Circles of Allen County

Sally Babick

Executive Assistant

Ruth Latzke

Support Director

Jeanette Gonzalez

Support Specialist

Daniela Villafuerte

Support Specialist

Raquel Leal

Support Specialist

Nelly Arellano

Launch and Support Specialist

Crystal Schrof

Attorney Support Director

Caleb Roper

Data Coordinator

Penny Rens

Administrative Assistant

Bob Thurow

Chaplain