

2022 ANNUAL REPORT



Justice Made Simple.

Can justice be made simple? Yes. While law is complex and legal systems are broken, the Biblical call to do justice can be lived out simply.

For 23 years, Administer Justice has led the way in providing a simple model for churches, attorneys, and clients to seek justice and find freedom. As churches live outside their walls and attorneys serve outside their comfort, lives are changed. Neighbors receive a fresh perspective that both churches and attorneys are not primarily concerned about themselves but others. Gospel Justice Centers reflect Jesus to neighbors in need.

Donors like you also reflect Jesus. Others tell you to keep your hard-earned money and spend it on your desires. But you know all you have is a gift from God, and gladly share with others. By doing so you create a legacy. A legacy is not what you leave to someone, but what you leave in someone. You are leaving a legacy of justice in the lives of thousands of neighbors.

Jesus understood joy does not come from holding onto what we have – time, talent, or treasure. Joy comes from sharing all we have with ‘*one of the least of these.*’ In Matthew 25, Jesus makes this clear when he speaks of his return to establish his kingdom of justice and righteousness on the earth. He separates people like sheep and goats. Those who served the least of these are welcomed. They invested time, talent, and treasure wisely. *“Well done, good and faithful servant. You have been faithful over little; I will set you over much. Enter into the joy of your Master.”* Matthew 25:23.

As you see the impact of your giving in this report may you experience the joy of your Master who cares deeply for you, for justice, and for service to one of the least of these.

Mission

Empowering vulnerable neighbors with the help of a lawyer and the hope of God’s love.

Vision

One thousand Gospel Justice Centers transforming lives in the name of Christ.

Year in Numbers

3,374

Clients Served

742

Volunteers Serving

80

Gospel Justice Centers

15

States with a Gospel Justice Center

93%

Clients experiencing a deeper sense of God's love

2022 was a year of expansion.

Access to justice remains unavailable for far too many Americans. As a nation that pledges liberty and justice for all, we should do better. As Christ followers who pursue a Kingdom whose foundation is justice and righteousness, we *must* do better.

Our vision is to change that. Imagine churches everywhere opening their doors on Saturday mornings to neighbors in need of legal help and gospel hope. That vision is happening.

In 2022 we added 36 new Gospel Justice Centers. When we began our campaign to see 300 Gospel Justice Centers by the end of 2025, we had 35 Gospel Justice Centers in primarily two states. At the end of 2022, we had 80 Gospel Justice Centers in 15 states! This expansion allowed us to serve many more clients through Gospel Justice Centers and to invite more volunteers, more attorneys, and more churches to do justice, love mercy, and walk humbly with God.

By the end of 2022, two major initiatives were finalized that will significantly expand impact in 2023. The first is a partnership with Prison Fellowship to serve the legal needs of children impacted by incarceration. Prison Fellowship has a new program supporting caregivers through Opportunity Kids which is part of their Angel Tree program. This partnership will launch in five major cities in 2023: Atlanta, Boston, Chicago, Dallas, and Houston.

The second opportunity is the publishing of my book, *Persevering Power*, by InterVarsity Press. It will be released at the Christian Community Development Association Conference in October. As I saw the challenges of isolation exacerbated by the pandemic resulting in mental and emotional health issues, I wanted to share foundational truths that helped me persevere through life's challenges. The book is a practical guide for those weary in doing good or overwhelmed by injustices around them.

As we look forward to 2023, we have several additional expansion opportunities to grow toward 300 Gospel Justice Centers transforming lives in the name of Christ. As we seek to expand access to justice and Jesus, we do so by faith. There is only one miracle recounted in all four gospels – the feeding of the 5,000. The lesson is for each of us to have the faith of a boy and gladly give what we have to be used by Jesus. In His hands, a law degree that seems small for so many legal issues becomes more than enough. A church that has too little bandwidth trusts Jesus to multiply in people His heart for justice. Donors give generously and see the impact multiplied.

Neighbors are hungry for justice. Let's demonstrate Jesus as we trust Him to multiply the opportunity to '*administer true justice and show mercy and compassion to those in need.*' Zechariah 7:9.



A handwritten signature in black ink that reads "Bruce D. Strom".

Bruce Strom

Founder & CEO



Justice Made Simple

For Clients

“You feel they really care and want God’s hand to guide you. I felt very supported.”

Rosita, Client

The Justice Gap

A major report released in 2022¹ showed that 92% of the legal problems of low-income Americans did not receive adequate help. At the same time, nearly three-quarters (74%) experienced at least one legal problem during the year and one third (33%) had at least one problem related to the COVID-19 Pandemic. Rising inflation placed more pressure on low-income households as they struggled to find help.

While legal problems are significant, our clients are more than problems to be solved. They are people to be loved. We make it simple for clients to schedule an appointment online or through our 800 number. One call can lead to freedom from crushing legal burdens.

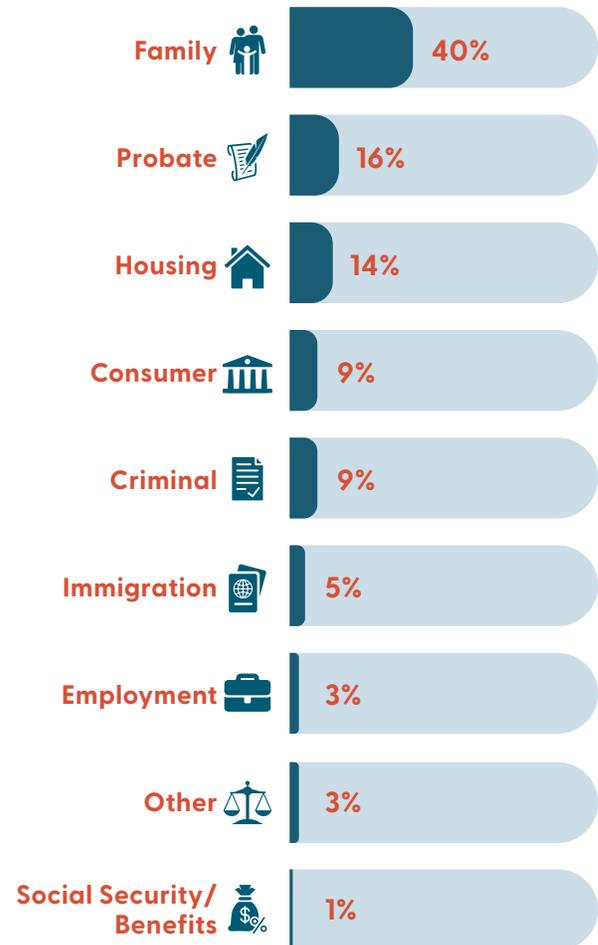
“Administer Justice is an organization that cares and provides for the whole person – from legal to spiritual to physical needs and I’m grateful for their expert advice and kindness.”

Dawn, Client

¹ Legal Services Corporation, The Justice Gap Report, 2022



In 2022, we helped 3,374 individuals in the following areas:



Client Satisfaction:

94%

Clients are satisfied with the legal guidance they receive.

93%

Clients report experiencing a deeper sense of God’s love.

Justice Made Simple

For Attorneys

America has an access to justice problem.

In 2022, we ranked last in the developed world and 126th² globally for providing affordable access to justice.

Lawyers are expensive and one in three Americans simply cannot afford one.

While lawyers are encouraged to donate 50 hours a year to help neighbors in need, according to the American Bar Association only 20% do this.

Only
20%
of lawyers donate the ABA-recommended 50 hours a year

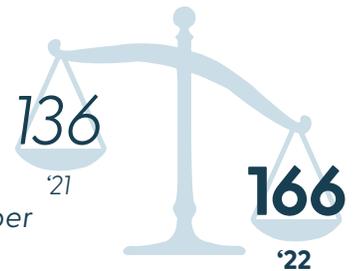
In most states a majority of lawyers do not provide free help and as the needs increased from the pandemic, fewer attorneys stepped in to help.

Not at Administer Justice.

In 2022, we saw a

22%

increase in the number of attorneys serving



And more than
30%
increase in value of Attorney in-kind services.

As the needs of vulnerable neighbors increased, Christian attorneys saw the need and met it. With simple training and support, we reduce barriers to serve to make it easier for attorneys to use their law degree for life-changing impact.

² WJP Rule of Law Index®, worldjusticeproject.org, 2022



“What the attorneys do is definitely from God. I could feel His spirit through everyone involved.”

Sylvia, Client

As our clients wrote:

“The lawyer was very professional yet friendly, which made me know my concern was important to her. I’ve used a free attorney before, and the person was distant and dry. I never doubted God’s love for me and my family but felt helpless in our situation... Administer Justice is the group we all speak of when we say we know there are good attorneys out there that are not volunteering just to have their resume look good for further promotions... Again, our Creator allowed our path to cross and I’m forever grateful. I slept good after our meeting.”

Jane, Client

“In other settings in the legal realm you might feel intimidated and believe your questions were too dumb to ask but the kind and gentle way in which your attorney communicates creates an atmosphere of safety to ask questions.”

Linda, Client



Justice Made Simple

For Churches

The church is called to seek justice

A study by Lifeway Research found more churches are closing than opening³ and a recent Gallup poll⁴ found for the first time in the poll's 80-year history, church membership among American adults has fallen below 50%.

The Pandemic accelerated a trend while destroying a critical component of the church – community. The resulting isolation only fueled anxiety and depression demonstrating the increasing need for faith, family, and a church community.

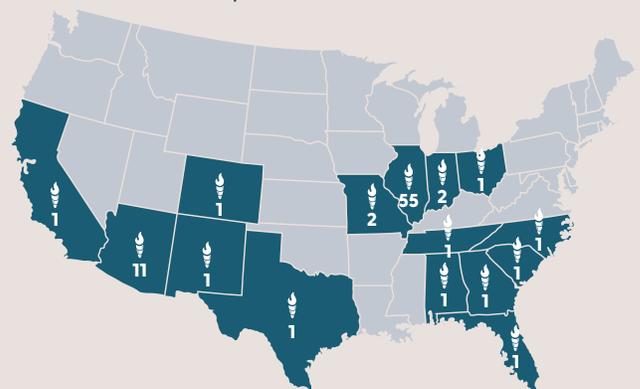
One way a church can engage its community is through a Gospel Justice Center.

In 2022 we added



new church centers.

*Bringing the number
of Gospel Justice Centers to*



80 in **15** states.

³ "Protestant Church Closures Outpace Openings in U.S.", Lifeway Research, 2021

⁴ "U.S. Church Membership Falls Below Majority for First Time", Gallup, 2021



At a time when neighbors are passing by the church, Gospel Justice Centers are welcoming them in.

As one client wrote,

“I felt that I was genuinely listened to and heard without judgment. I truly feel this was part of God’s plan for me because had I not been in the vicinity of the church. (It was not planned for me to be there that morning). I would not have seen the Administer Justice signs that compelled me to come inside the church and ask about the signs that almost did not get put out. I feel hopeful with my situation because I was made to feel that people care and are concerned about what happens to me. Thank you to everyone at the church.”

Sandra, Client

Administer Justice makes it simple for the church to do justice, love mercy, and walk humbly beside neighbors in need.

We make it simple for them to invite neighbors into the church by training their people and providing resources at no cost to the church.

Neighbors like Sherry, a grandma who feared for her six grandchildren as their mom struggled with alcohol, drugs, and abandoning them. The government was involved and threatened to remove the children. What could she do?

A friend told her about a church hosting a legal center. When she walked through the doors of the church everything changed. Her encounter with a loving team of people, guidance from an attorney, and practical help from others resulted in new hope, safety, and stability for the family.

Watch Her Story

AdministerJustice.com/AnnualReport2022



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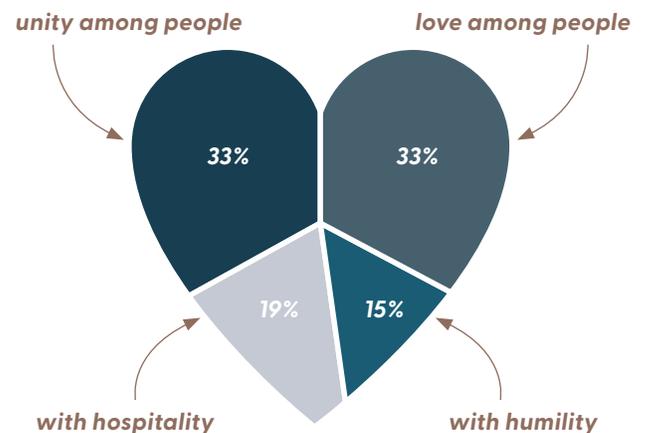
For Volunteers



The Power of One Another

The New Testament contains 100 “one another” commands. 33% deal with unity among people, 33% love among people, 15% with humility, and the remaining 19% with hospitality and service toward others.

One Another commands
in the New Testament



Gospel Justice Center volunteers demonstrate this unity, love, hospitality, and humble service toward neighbors in need. Reflecting Christ makes a significant difference.



As one client wrote,

“The people in this ministry are amazing and caring! I have never felt so truly heard and supported in my life. This is an extremely difficult time and you all have helped tremendously by being so kind and providing good information and resources.”

Christina, Client.

We make justice simple for volunteers by providing online, on-demand training through our AJ Academy.

Beyond training we support all volunteers through a new Volunteer Hub with numerous resources and a staffed help desk.

As one volunteer remarked, *“Thank you for making this easy. Knowing that someone from AJ will be holding my hand through the process, means a lot.”*

Administer Justice holds the hand of the volunteer as they hold the hand of their neighbor in need. Seeing the opportunity to love neighbors through legal ministry, 536 non-attorney volunteers served in 2022 – an increase of 79%!

Several volunteers shared the joy they experience as they love and serve one another.



**To hear their voices,
watch *The Gates
are Opening* at**

Administerjustice.org/AnnualReport2022

Justice Made Simple

For Donors

Did you know that if you earned \$53,924 in 2022, you were in the richest 1.3% of the global population?⁵ We have been given so much and to whom much is given, much is expected. Our supporters reflect the generous heart of justice.

In Hebrew one word for justice is *Tzedek*. The word for generosity is *Tzedekah*. Generosity is rooted in justice. Whether a Torchbearer providing important monthly support, or a Torchlighter providing \$5,000 or more to open a self-sustaining Gospel Justice Center, our donors are investing in the kingdom work of justice.

“Good will come to those who are generous and lend freely, who conduct their affairs with justice.”

Ps. 112:5

⁵ <https://howrichami.givingwhatwecan.org/how-rich-am-i>

Torchlighter

One-time \$5,000 Gift

Administer Justice works with churches in under-resourced communities who are eager to provide legal help to their neighbors, but perhaps the \$5,000 launch fee is out of reach.

Consider a one-time gift to set up a self-sustaining Gospel Justice Center in communities around the country.

Lifetime Impact:

\$5,000
investment

1
center funded

10
volunteers equipped

50
clients annually

\$24,000
returned annually in attorney time & client copays

Torchbearer

Monthly Gift

When you become a Torchbearer your monthly gift ensures that the work of offering the help of a lawyer and the hope of God's love can continue.

Consider setting up a recurring gift to Administer Justice and become a Torchbearer today.

Learn more at
AdministerJustice.org/give

Financial Statements

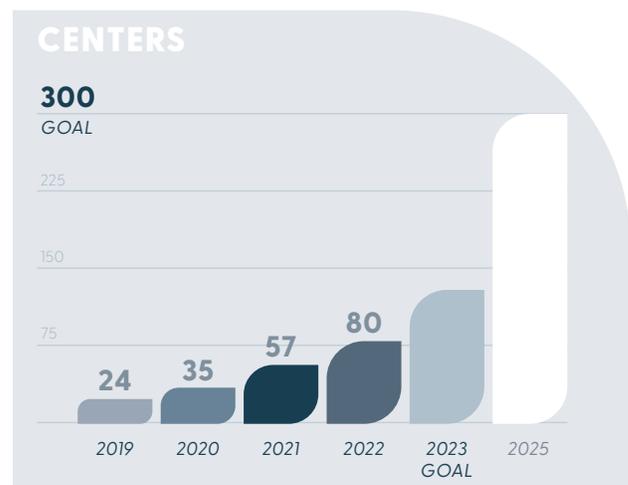
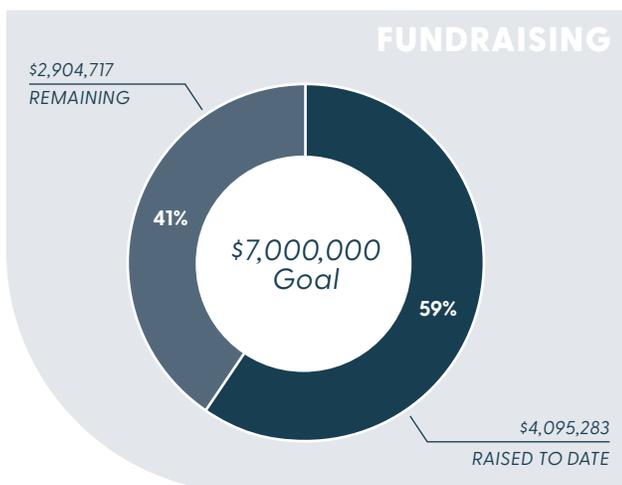


In 2021 we launched a five-year \$7 million dollar growth campaign called *Open the Gates*. This included two, million-dollar lead gifts. At the end of 2022, we raised more than \$4 million dollars toward this goal which will allow us to establish and support 300 Gospel Justice Centers across the country.

Support & Revenue	2022	2021	2020
Contributions	\$862,798	\$2,585,139	\$681,822
Grants	\$308,305	\$281,773	\$209,781
Program Fees	\$54,269	\$50,169	\$26,890
Contributed Services	\$1,395,568	\$447,923	\$571,946
Other Income, market gain/loss, interest	(\$340,222)	\$167,843	\$7,225
Forgiveness of Paycheck Protection Program	\$0	\$125,209	\$99,300
Total	\$2,280,718	\$3,658,056	\$1,596,964

Functional Expenses	2022	2021	2020
Program Services	\$2,547,761	\$1,495,687	\$1,365,228
Management & General	\$75,318	\$114,394	\$57,888
Fundraising	\$30,802	\$26,657	\$22,829
Total Functional Expenses	\$2,653,881	\$1,636,738	\$1,445,945
Change in Net Assets	(\$373,163)	\$2,021,318	\$151,019
Net Assets – Beginning of Year	\$2,777,799	\$756,481	\$587,623
Net Assets – End of Year	\$2,404,636	\$2,777,799	\$756,481

Open the Gates Campaign Update



In Their Words



*“I came for a friend, the best thing I heard from her after her talk with the attorney is, **‘I’m not afraid anymore.’**”*

Raquel

*“This was my **very first time I felt I was a valued person.** Being heard was a rare recognition according to my past experiences. The prayer at the end of the consultation helped me breathe and feel hopeful that genuine people help good hearted people.”*

Amy, Client



*“**There is HOPE.** Administer Justice is an excellent and viable avenue to achieve understanding, direction, and assistance in your legal situation. All this with the love of God.”*

John, Client





Looking Forward

Client Focus

We have a special emphasis to expand access to gospel justice through a community outreach toolkit for centers and enhanced digital marketing.

Church Focus

With new strategic partners we intend to grow the number of new churches in 2023 as we see over 100 Gospel Justice Centers toward our goal of 300 by the end of 2025.

New Partnerships

In 2023 we enter a new partnership with Prison Fellowship to expand in five cities and are finalizing other strategic partnerships with a focus in new markets including south Florida, Indiana, and Portland, OR.

Attorney Focus

With new attorney support staff, a new web page for attorneys, and new engagement vehicles we intend to grow our serving attorneys.



Persevering Power

We will celebrate the publication of Bruce's book, *Persevering Power*, by InterVarsity Press the first week of October. We will hold a gala in the fall of 2023 to celebrate the book and growth in clients, centers, and state and national partnerships.

Restore Conference

The pandemic paused our national Restore Conference. This important gathering will return the last Saturday of July (the 29th), as we seek to celebrate and restore our volunteers in the work of justice.



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